

# AGENDA

## BOARD OF GOVERNORS

**Date:** Tuesday 25 June 2019 **Time:** 1500 (refreshments from 1445)

**Location:** LT114/116 (Business School, Ashley Building), Leek Road Campus

### Notes:

1. Items marked with an asterisk (starred items) are for information only or regarded as noncontentious. Starred items will not be discussed and will be assumed to have been noted or approved unless a request to unstar a named item is received from a Board member in advance, or at the commencement, of the meeting.
2. Items classified as Confidential, and their subsequent minutes, will be redacted before publication of the agenda and minutes on the University's public website.

**1500 – 1530 Know Your Business - An Overview of the University's Apprenticeships Provision** from Sue Reece, Pro Vice Chancellor - Student Experience

	Lead	Pgs
<b>1 MEETING MANAGEMENT</b>		
1.1	<b>Apologies for Absence</b>	Clerk
1.2	<b>Declarations of Interest</b>	Clerk
1.3	<b>Minutes of the last meeting of the Board of Governors, 09 April 2019 BG/113/01</b>	Clerk 3-8
1.4	<b>Matters arising:</b> NONE	Clerk
<b>2 STRATEGIC OVERVIEW</b>		
2.1	<b>Strategic Developments and Organisational Performance BG/113/02</b>	VC 9-16
<b>3 SUB-COMMITTEE BRIEFING SHEETS AND REFERRED ITEMS</b>		
3.1	<b>Remuneration Committee, 14 May 2019 BG/113/03</b>  <b>For information</b>  i. Minute 8 - Appointment to Executive BG/113/04	VC 17   18-19
3.2	<b>Nominations and Governance Committee, 14 May 2019 BG/113/05</b>  <b>For approval</b>  i. Minute 524 – Chancellor Term of Office BG/113/06 ii. Minute 525 - Independent Governor Vacancies BG/113/07 iii. Minute 527 - Proposed Membership of the Board and its Sub-Committees BG/113/08 iv. Minute 529 - Governor Term of Office – Renewal BG/113/09  <b>For information</b>  v. Minute 526 – Appointment of Chair of Board of Governors BG/113/10 vi. *Minute 531 – Self-Assessment against CUC Code of Governance* BG/113/11  <i>Please note that at the time of this committee, it was expected that Richard Cotterell would step down on 31 July 2019. Richard has since resigned from the Board with immediate effect.</i>	Clerk 20-21   22-23 24-26 27 28-30   31-32 33-34

3.3	<b>Sustainability and Resources Committee</b> , 21 May 2019 BG/113/12	Clerk	35-36
	<b>For approval</b>		
	i. Minute 211 – Business Case – Blackstone and Cadman improvements BG/113/13		37-45
	ii. Minute 212 – Business Case – Nursery Provision BG/113/14		46-60
	iii. Minute 213 – Business Case – Blackheath Lane Centre of Excellence BG/113/15		61-72
	<b>For information</b>		
	iv. *Minute 209 – Catalyst Update* BG/113/16		73-75
	v. *Minute 210 – Digital Institute London Update* BG/113/17		76-82
	vi. *Minute 215 – Student Numbers: In-Year Update* BG/113/18		83-88
	vii. *Minute 220 – Pensions Update* BG/113/19		89-92
3.4	<b>Audit and Risk Committee</b> , 04 June 2019 BG/113/20	Clerk	93-94
	<b>For approval</b>		
	i. Minute 1633 – Determination of Internal Audit Plan 2019-20 BG/113/21		95-118
	<b>For information</b>		
	ii. Minute 1631 - Public Interest Disclosure (Dec 2018) Report BG/113/22		119-120
	iii. *Minute 1632 – Risk Management Framework* BG/113/23		121-124
3.5	<b>Strategy and Performance Committee</b> , 11 June 2019 BG/113/24	Clerk	125-126
	<b>For information</b>		
	i. *Minute 91 – Evaluating the Delivery of the Strategic Plan (Talented People)* BG/113/25		127-143
	ii. *Minute 92 – KPI Report* BG/113/26		144-156
	iii. *Minute 95 – League Table Performance Report* BG/113/27		157-164
<b>4 FOR DISCUSSION AND/OR APPROVAL (marked below accordingly)</b>			
4.1	<b>Five-Year Strategic Financial Plan (APPROVAL)</b> BG/113/28	VC	165-181
4.2	<b>Budget for 2019-20 (APPROVAL)</b> BG/113/29	VC	182-196
4.3	<b>Access and Participation Plan 2020-21 to 2024-25 (APPROVAL)</b> BG/113/30	PVC – SE	197-220
<b>5 FOR INFORMATION</b>			
5.1	<b>Students’ Union Report</b> BG/113/31	P – SU	232-235
5.2	<b>*OIA Annual Statement 2018*</b> BG/113/32	PVC - SE	221-229
5.3	<b>*Prevent Accountability and Data Return Outcome*</b> BG/113/33	COO	230-231
<b>6 ADDITIONAL MATTERS</b>			
6.1	<b>Any additional matters</b>		
6.2	<b>Next meeting:</b> Wednesday 25 September 2019 (Boardroom, University House)		